

### Pathways RTC Webinar





Trauma-Informed Care in Youth-/Young Adult Serving Organizations

Mandy Davis, LCSW, PhD Trauma Informed Oregon January 22, 2019



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# Welcome - Agenda

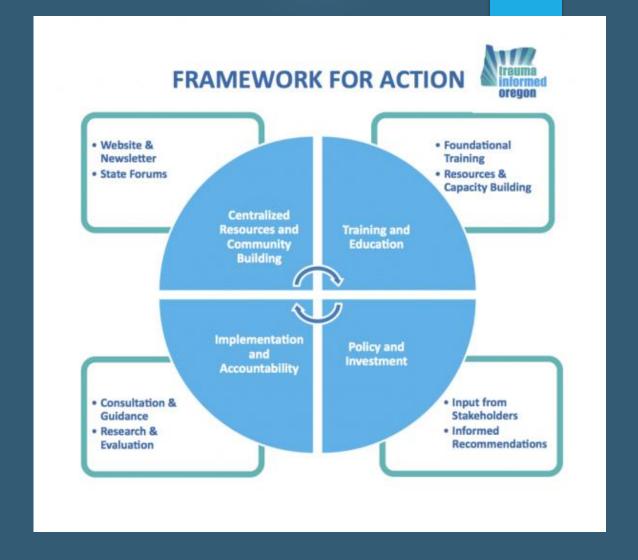
- ► Introductions
- What is TIC and why it is important
- Science and principles
- Implementation tools and activities
- Resources
- Questions



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## Trauma Informed Oregon

- A statewide collaborative aimed at preventing and ameliorating the impact of adverse experiences on children, adults, and families.
- Primarily funded by OHA.
- Oregon Trauma Advocates Coalition (OTAC)
- Oregon Pediatric Society & Oregon Health Science University.
- Advisory board with lived experience, public health, office of equity, provider.



### Trauma Informed Care

"A program, organization, or system that is trauma-informed **realizes** the widespread impact of trauma and understands potential paths for recovery; **recognizes** the signs and symptoms of trauma in clients, families, staff, and others involved with the system; and **responds** by fully integrating knowledge about trauma into policies, procedures, and practices, and seeks to actively **resist re-traumatization**"

(SAMHSA's Concept of Trauma and guidance for a Trauma-Informed Approach, 2014 http://store.samhsa.gov/shin/content/SMA14-4884/SMA14-4884.pdf)

### What is Trauma?

- Can be single event.
- More often multiple events, over time (complex, prolonged trauma).
- Interpersonal violence or violation, especially at the hands of an authority or trust figure, is especially damaging.
- Collective, historical, generational
- Event, Experience, Effect (SAMHSA)

## Trauma Specific v. Trauma Informed

- Trauma Recovery/Trauma Specific Services
  - Reduce symptoms
  - Promote healing
  - ▶ Teach skills
  - Psycho-empowerment, mind-body, other modalities.

- Trauma Informed Care
  - Guide policy, practice, procedure based on understanding of trauma
  - Assumption: every interaction with trauma survivor activates trauma response or does not.
  - Corrective emotional experiences.
  - Parallel process

## Why is it important?

- ▶ Trauma is pervasive.
- Trauma's impact is broad, deep and life-shaping.
- Critical for those who have experienced adversity
- ▶ Trauma differentially affects.
- ▶ Trauma affects how people approach services.
- The service system has often been activating or retraumatizing.

### Definition and Frame

- Original framework for TIC focused on Safety Power Value
- At TIO\* we currently use SAMHSA's definition of TIC (realize, recognize, respond, resist retraumatization) encourage system specific definitions
- Focus on how organizations and systems can apply the principles of TIC to:
  - Reduce toxic stress ,traumatization, and retraumatization,
  - Increase engagement,
  - Promote 'whole-brain' healthy workforce
- Focus on systemic oppression and institutional abuse anti-oppressive practice
- Utilize NEAR science frame (neuro, epigenetics, ACE, Resilience)



**Commitment to Trauma Awareness** 

**Understanding the Impact of Historical Trauma** 



# **Create Safe Context** through:

Physical safety
Trustworthiness
Clear and consistent
boundaries
Transparency
Predictability
Choice

# Restore Power through:

Choice
Empowerment
Strengths
perspective
Skill building

# **Support Self-Worth** through:

Relationship
Peer Support
Collaboration
Respect
Compassion
Mutuality
Acceptance and Nonjudgment

### SAMHSA's Concept of TIC

3 E's o	f
Traum	a

- 1. Events
- 2. Experience
- 3. Effects

#### 4 R's Key Assumptions

- 1. Realization
- 2. Recognize
- 3. Responds
- 4. Resist Retraumatization

#### 6 Key Principles

- 1. Safety
- 2. Trustworthiness and Transparency
- 3. Peer Support
- 4. Collaboration and Mutuality
- 5. Empowerment, Voice, and Choice
- 6. Cultural, Historical, and Gender Issues

## 10 Implementation Domains

- 1. Governance and Leadership
- 2. Policy
- 3. Physical Environment
- 4. Engagement and Involvement
- 5. Cross Sector Collaboration
- 6. Screening, Assessment, and Treatment Services
- 7. Training and Workforce Development
- 8. Progress Monitoring and Quality Assurance
- 9. Financing
- 10. Evaluation



### **Trauma Informed Care Logic Model**

WHAT WE NEED

WHAT WE DO

WHAT WILL HAPPEN

OUTCOMES (hypothesized)

So what to what to what.....

AWARENESS of trauma among service users and staff.

TIC COMPETENCE among staff and leadership.

COMMITMENT from leadership and staff to prioritize TIC in budget, mission/vision, and strategic plan.

INFORMATION to identify strengths and areas of improvement.

PROCESS & INFRASTRUCTURE to support and sustain TIC efforts. Reflect TIC principles through:

POLICIES

PRACTICES, for example:

- Performance reviews
- Hiring and onboarding
- Supervision

PHYSICAL ENVIRONMENT

PERSONAL INTERACTIONS Service users and staff will:

FEEL SAFE

FEEL EMPOWERED (with voice and choice)

FEEL VALUED & CARED FOR

BELIEVE the organization has their best interests in mind

TRUST the organization, staff, and leadership

SERVICE USER ENGAGEMENT & SATISFACTION

- More appt. completion
- Less no shows
- Less absences (school)

STAFF ENGAGEMENT & SATISFACTION

- Less turnover
- Less sick days
- Less burnout & compassion fatigue

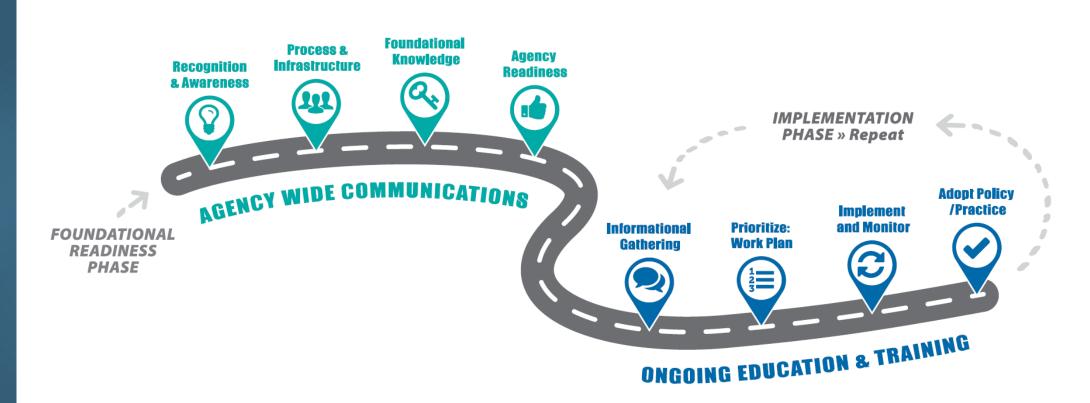
BETTER HEALTH & WELLNESS

#### **Assumptions**

- 1. Human service settings are populated with people (service users and staff) with experience of past or present trauma.
- 2. Services and settings can be re-traumatizing for individuals when they feel unsafe or don't feel that they have control, power, choice, voice, or value.
- 3. Trauma informed care takes these challenges into account and creates services and settings that are safe, empowering, trustworthy, collaborative, and responsive to cultural, historical, and gender issues (based on TIC principles).

## Roadmap to Trauma Informed Care

### ROADMAP TO TRAUMA INFORMED CARE



### Trauma Informed Care Screening Tool

PHASE PHASE PHASE Trauma Sensitive Trauma Responsive Trauma Informed Trauma Aware **ASSESS** Gather Implement **Adopt Policy** Recognition **Foundational** Prioritize & Agency Process & **Information** & Monitor & Practice Outcomes 8. Awareness **Knowledge** Readiness Infrastructure **Create Plan** TIC Culture Org has stable At least one person A few staff A dedicated group Workgroup uses a 1 Workgroup has Any change(s) to Any change(s) Changes to policy in org understands have attended funding and a low (e.g., workgroup) is process for gathering developed a policy, practice, or to policy, practice, and practice, level of org chaos need for TIC and foundational identitfied as TIC info about TIC method to prioritize are documented environment has or environment been initiated has been adopted is a champion training about TIC change agents opportunities TIC opportunities Workgroup has A group in org Most staff have 2 Leadership is Change agents 2 Workgroup has Changes are Any change(s) 2 Impact of TIC understand the need attended committed include people reviewed policies, created a work plan reviewed and to policy, practice, or changes is for TIC and are foundational environment has been with lived experience practices, and environment monitoredevaluated for champions training about TIC in your service systems with trauma lens "did it work?" institutionalized staff and service users A majority A majority in org Most staff have A process of 3 The org has a Workgroup monitors
 Changes are Most changes to Impact of TIC the work plan and modified as understands and knowledge of staff are communication process for input policy, practice, or changes is evaluated can speak about about TIC committed and info sharing and feedback from uses it to feed needed environment have been in the organization implementation efforts the need for TIC to TIC is established staff and service users institutionalized or system (e.g., org level Org uses data 4 TIC knowledge 4 Resources are 4 Change agents The org uses Most changes to to validate the is exchanged directed to TIC are able to infuse other data to identify policy and practice have been initiated need for TIC among staff as part efforts (e.g., time TIC knowledge to opportunities of the org culture for training) other staff in org for TIC 6 A group in org TIC is an Change agents are can apply TIC organizational empowered to call into knowledge priority question non-trauma and skills informed policy and practice, including power structures 6 Org has internal 6 Organization's

capacity to educate

others with

foundational knowledge leaders model TIC

leaders embody TIC

Organization's

We recommend the following citation: Trauma Informed Oregon (2018). *Trauma informed care screening tool.* 

Phase language (e.g., trauma aware) is adopted from Missouri Department of Health and Parnters (2014). Missouri Model: A developmental framework for trauma-informed care.



### Phase 2: Trauma Sensitive

- Foundational Knowledge
  - Who needs to know what by when?
  - Level of knowledge to modify & implement
  - Socialization
- Agency Readiness
  - Are there resources?
  - Leadership capacity
- Process & Infrastructure
  - TIC workgroup for implementation & monitoring

## Building readiness and buy-in

#### Challenges/Resistance:

- Concerned about more work
- ▶ Think its about trauma therapy don't understand the difference
- Believe they can do it
- Acknowledge what they are doing already
- It will cost more

#### Lessons from the field:

- Having HR involved.
- Connecting it to other initiatives.
- Having management involved.
- Think big start small.
- Do something measure it and report out.
- Focus on how you are already doing this or strengths.
- Acknowledging the work.

## Phase 3: Trauma Responsive

- Gather Information
  - Standards of Practice
    - What are you already doing & is it enough?
- Prioritize & Create Plan
  - Multiple year plan to address priorities.
  - Ideas are generated from staff and those receiving services.

## A structured approach

- Agency wide assessment tools
  - Community Connections (Creating a Culture of Trauma Informed Care)
  - Center for Family Homelessness
- Standards of Practice for TIC
  - Framework and concrete benchmarks
  - Meets national guidelines and OHA policy
- Using the principles of TIC as framework
  - Safety (physical and emotional)
  - Power (collaboration, empowerment)
  - Self-worth (relationship, peer support, strengths perspective)

#### The Standards for TIC

Agency Commitment Leadership invested in learning Budget for TIC Feedback sought and used Workforce wellness a priority Commitment to equity and diversity

## Physical Environment and Safety

Environmental Scan
Staff and consumer
experience
Safe Space
TI crisis protocols in place

Workforce Development Training
Hiring and Onboarding
Supervision
HR policies and practices
Workforce wellness

### Service Delivery

Welcoming environment
Intake process
Staff skill set
Transparent program rules
TSS services available or referred
Peer support

Systems Change and Monitoring

Sustained process for TIC Self-assessment Communication Evaluation, feedback loop

### Phase 4: Trauma Informed

- Implement & Monitor
  - Quality measures for what has changed
- Adopt Policy & Practices
  - ▶ Infrastructure of ongoing decision making "TI Board"

### Levels of Implementation

- Micro level: the individual experience, where trauma informed care is directly experienced.
  - Feedback from staff, partners, and individuals seeking or using services. What happened? How did it feel?
- Mezzo level: the structure, infrastructure, commitment and specific action steps at the provider or agency level.
  - The Standards of Practice for TIC or other tools that can be applied across programs and agencies.
- Macro: the commitment at the policy, funding, and community level.
  - State agency self-assessment, policy development or support, accountability, investment.

## Most Important

- Standards don't substitute for hearing directly from staff and those seeking or using services.
  - Safety (emotional and physical)
  - Power (collaboration, choice, empowerment)
  - Self-Worth (relationship, strengths-focus, respect)
- Feedback sought and used.
- Supervision, coaching, reflection.

#### Some Resources.....

- Making Your Voice Heard: Suggestions for youth by your for use in emergency rooms This tip sheet for youth by youth gives tips and resources for collaborating and engaging with providers so that youth and young adults can better get their needs met. The resource was developed by TIO's Oregon Trauma Advocates Coalition (OTAC). OTAC is comprised of youth from around Oregon who are participating on a monthly youth council to develop trauma informed resources and tools, and give input to improve systems for youth at the local and state level. They used their lived experience to create this resource.
- Youth Engagement in the Emergency Room This tip sheet developed by TIO's OTAC aims to equip medical workers with various techniques to engage youth, build self-worth, restore power, and help create feelings of safety in what may be an intimidating and confusing situation. https://traumainformedoregon.org/wp-content/uploads/2017/07/Youth-Engagement in the Emergency Room to the American Room to the Emergency Room This tip sheet developed by TIO's OTAC aims to equip medical workers with various techniques to engage youth, build self-worth, restore power, and help create feelings of safety in what may be an intimidating and confusing situation.
- For Youth by Youth: Foundations of Trauma Informed Care. This training revamps the Foundations of TIC training by making it more youth friendly, strengths based, and interactive. This is done by providing opportunities for young adults to engage in discussions on trauma and resilience with scenarios that relate to youth. The training also provides skills and tools to use when feeling activated. https://traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Youth-Foundations-of-traumainformedoregon.org/wp-content/uploads/2018/10/for-Youth-by-Yo
- TIC Logic Model This visual graphic lays out what's needed to implement trauma informed care, what organizations need to do, and what some of the outcomes might be. <a href="https://traumainformedoregon.org/wp-content/uploads/2018/12/Trauma-trauma-traumainformedoregon.org/wp-content/uploads/2018/12/Trauma-traumainformedoregon.org/wp-
- Screening Tool and Guidelines This tool has been created to assist organizations implementing TIC. You can begin by circling the steps that have either been started or completed in the organization. From there, we encourage you to use it in whatever ways make the most sense for your organization .https://traumainformedoregon.org/wp-
- Standards of Practice for Trauma Informed Care The Standards of Practice for Trauma Informed Care were developed to help organizations, systems, and agencies implement trauma informed care. They were originally created in 2015 and have been updated in 2018 to further assist organizations as they assess already-in-place trauma informed care practices and identify areas for improvement. We encourage you to use these Standards as you plan for and implement trauma informed care. https://traumainformedoregon.org/standards-practice-trauma-informed-care/
- Trauma Informed Care Initiative History and Accomplishments In the fall of 2015 Trauma Informed Oregon invited Clackamas Behavioral Health Centers (CBHC) to serve as a demonstration project for the implementation of trauma informed care. https://fraumainformedoregon.org/wp-content/uploads/2016/01/Clackamas-County-Behavioral-Health-Clinics-
- How to Host a Meeting Bulleted list developed by TIO of things to do to take to prepare for and run a meeting that is trauma informed. http://iraumainformedoregon.org/wp-content/uploads/2014/10/Hosting-a-Meeting-Using-Principles-of-Trauma-Informed-Care pdf

# Questions?











### Acknowledgments/Funders





The contents of this product were developed under a grant with funding from the National Institute on Disability, Independent Living, and Rehabilitation Research, and from the Center for Mental Health Services Substance Abuse and Mental Health Services Administration, United States Department of Health and Human Services (NIDILRR grant number 90RT5030). NIDILRR is a Center within the Administration for Community Living (ACL), Department of Health and Human Services (HHS). The contents of this product do not necessarily represent the policy of NIDILRR, ACL, HHS, and you should not assume endorsement by the Federal Government.



